EMPLOYMENT, LABOR & WORKERS' COMPENSATION

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HANDLING DISCRIMINATION COMPLAINTS

What To Do When State Agencies Come Knocking

Employment Law Workshop

By

Alfred J. Landegger, Esq. Michael S. Lavenant, Esq.

The attached workshop material must not be considered legal advice. The sample forms and policies are for educational purposes only. We strongly recommend that you consult with legal counsel before adopting or implementing any of the attached sample forms and policies so as to avoid potential liability.

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I. At The Workplace

A. General Theory

- 1. Labor Code, Section 2922 presumes that employee is employed at will and can be terminated at any time, with or without notice, with or without cause.
- 2. Presumption can be eroded and then good cause may be necessary.
- 3. Basis as to why investigations into misconduct to establish "good cause" are necessary:
 - a. Cotran v. Rollins Hudig Hall International, Inc. (1998) 17 Cal.4th 93: California Supreme Court finds that a reasoned conclusion that good cause exists should be supported by "substantial evidence" gathered through an adequate investigation that includes notice of the claimed misconduct and a chance for the employee to respond.
 - b. Protections Against Harassment discrimination laws require that the employer take immediate corrective action to address and remedy harassment. Investigation as to the extent of the alleged unlawful act and how to correct the situation cannot be accomplished without an investigation.
- 4. Conduct a Thorough and Proper Investigation: It is vitally important to conduct a thorough and proper investigation and give the accused employee the right to respond to charges against him before deciding what discipline should be imposed. When interviewing accused employees, it is always appropriate to ask their side of the story and ask for witnesses to the particular incident in question. The employer should always investigate the employee's side of the case before making a final decision on discipline. Any investigation should be full and complete and properly documented.

B. Drug/Alcohol Use

- 1. The ADA specifically permits employers to ensure that the workplace is free from the illegal use of drugs and alcohol. The employer may also be required under federal or state law, or by contract to ensure a drug-free workplace.
- 2. At the same time, the ADA provides limited protection from discrimination for recovering drug addicts and alcoholics.
 - a. An individual who is <u>currently</u> engaging in the illegal use of drugs is not protected.

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- b. An alcoholic may be disciplined, discharged, or denied employment when the employee's alcohol use impairs job performance or conduct to the extent they are not a qualified individual with a disability.
- 3. Reasonable Suspicion Testing The decision to test must be based on a reasonable and articulated belief that the employee is using alcohol or a prohibited drug on the basis of specific contemporaneous observations concerning the appearance, behavior, speech, or body odors of the employee.
 - a. It is imperative that only those supervisors who have been trained in "reasonable suspicion" determinations make the decision to order a drug/alcohol test.
 - b. Testing policy should be set out in handbook or otherwise distributed to employees.

C. Harassment/Discrimination

- 1. Sources of Liability:
 - a. Agents and Supervisors
 - (1) The US Supreme Court has ruled that under Title VII, an employer is strictly liable for sexual harassment committed by supervisory personnel, even if the employer did not know or have reason to know at the time that the harassment was occurring and was not negligent in preventing its occurrence.
 - (2) Under California law, an employer is strictly liable for harassment perpetrated by an agent or supervisor. (Govt. Code §12940(j)(1).)
 - b. Employees and 3rd Parties
 - (1) An employer is liable if it knew or should have known of the harassment and failed to take prompt remedial action to stop it. (29 CFR §1604.11(d)–(e).)
 - (2) Remedial action must include immediate and corrective action calculated to (1) end the current harassment and (2) deter future harassment from the same offender or others.
 - c. Affirmative Defense to Harassment
 - (1) Under Title VII, an employer has an affirmative defense to harassment in instances when the employee has not suffered a tangible employment action.

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- (2) An employer may avoid liability by proving both of the following:
 - (a) it exercised reasonable care to prevent and promptly correct any sexually harassing behavior, and
 - (b) the victim unreasonably failed to take advantage of any preventative and corrective opportunities provided by the employer or to otherwise avoid harm.
- (3) A tangible employment action is a significant change in employment status, such as hiring, firing, failing to promote, reassignment with significantly different responsibilities, or a decision causing a significant change in benefits.
- (4) In California, strict liability is not absolute liability.
 - (a) The affirmative defenses available in Federal claims may be available to reduce the employer's liability in damages.
 - (b) Avoidable consequences doctrine
 - (i) Employer took reasonable steps to prevent and correct workplace harassment
 - (ii) Employee unreasonably failed to use the preventative and corrective measures that the employer provided, and
 - (iii) Reasonable use of the employer's procedures would have prevented at least some of the harm that the employee suffered.
 - (c) No tangible employment action is required for employer liability.
- D. Violence/Threats: Under California Code of Civil Procedure, Section 527.8, an employer may have an obligation to act on behalf of an employee to obtain a Temporary Restraining Order (TRO) and a permanent injunction against **anyone**, including another current employee, who engaged in unlawful violence or made a credible threat of violence at the workplace.
 - 1. Employer should have a zero tolerance policy outlining what is prohibited and what steps an employee and supervisor should take when an actual/potential situation occurs.

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- 2. Obtaining a TRO/injunction requires the gathering of evidence, thus necessitating an investigation.
- E. Theft: An employer should not take action against an employee for theft unless it has a good faith belief that the employee engaged in the conduct.
 - 1. An employer takes a risk in deducting from an employee's paycheck any amount allegedly stolen from the company.
 - 2. Employer's best response would be to have employee voluntarily return funds, and/or work with local law enforcement officials for a restitution order, and/or file a claim against the employee.
 - 3. Employer may face claims of defamation and/or unlawful deductions, if the company takes action without sufficient information.
- F. Solicitations/Unfair Competition: An employer has the right to protect its trade secrets as well as protect confidential information from unauthorized disclosure. The employer also has the ability to stop any unlawful interference of contractual relationships between the company and third parties.
 - 1. Employees may not utilize or disclose trade secrets without prior authorization.
 - 2. Employees may not disclose confidential or proprietary information of a third party or co-worker.
 - 3. Employees have a duty of loyalty while working for the company.
 - 4. Employees should be apprised of the Company's policies and asked to sign non-disclosure agreements.

II. Outside Activities

- A. Lawful Conduct: Employees cannot be disciplined for engaging in lawful off-duty conduct unless it creates a potential or actual conflict of interest.
 - 1. Moonlighting policies
 - 2. Intra-office relationships
 - 3. Consumption on alcohol off-premises may lead to discipline if the lawful off-duty conduct affects the employee's performance.

B. Unlawful Conduct

- 1. An employer may be able to discipline an employee for unlawful off-duty conduct if it:
 - a. Affects the reputation of the company;
 - b. Causes the employee to be absent; or

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- c. Affects performance of the employee.
- 2. Arrest Records An arrest, without conviction, can not form the basis of termination. Employer may discipline for absent employee or for conduct reasonably believed by the employer to have occurred.

III. How to Conduct and Document An Investigation

A. Reasons to Conduct Investigation - investigation should be conducted by employer anytime that it has reason to believe that conduct that could lead to discipline of an employee or impose liability on the employer has occurred.

B. Interviews

- 1. <u>Complaining Employee</u>: Define the employee's complaint by interviewing the employee who is complaining.
 - a. Such interview should include a description of the conduct in question and any similar conduct engaged in by the accused that previously occurred.
 - b. The complaining employee should be requested to provide the names of any witnesses who can support their claims. In all cases, obtain dates, times, places and persons present to any incidents.
 - c. Memorialize the employee's complaint in writing, if possible.
 - (1) This can either be accomplished by requesting that the employee prepare a complaint in writing or by preparing a statement for the employee which summarizes the points presented from an interview.
 - (2) If possible, obtain the complaining employee's signature on such statement.
 - (3) If the employee refuses to sign or subsequently withdraws complaint, do not simply abandon an investigation.
 - d. Ask the employee what action does he/she believe would be necessary to alleviate his/her concerns.
 - e. Do not guarantee confidentiality to any party involved.
- 2. <u>Witnesses</u>: Interview all witnesses that have been identified by the complaining employee concerning the incident in question. All interviews should be conducted using the same procedure as set out in the "Complaining Employee" section above.
 - a. Each employee should be advised that if any retaliation occurs, they should notify management immediately.

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- b. They should also be advised that the information that they provide and receive from the interview should be kept confidential, and that they should not discuss it with other employees.
- c. Each employee should be requested to sign a statement which summarizes the results of the interview.
- 3. <u>Accused</u>: Interview the accused employee concerning each and every incident that is alleged to have occurred.
 - a. Obtain dates, times, places and witnesses from the accused employee.
 - b. The accused employee should be requested to sign a statement which summarizes their side of the story and should be advised that any retaliation will result in discipline.
 - c. If a union setting, if the accused employee requests union representation at any stage of the interview, the interview should be suspended until a union representative is present.
 - d. Interview all witnesses the accused employee has identified unless the accused employee admits every allegation.
- 4. <u>Report</u>: Prepare a confidential summary report which identifies each witness and the relevant facts elicited from each witness and the recommended disposition or discipline.
- 5. <u>Conclusion</u>: Before deciding what discipline or remedy to take, request the complaining employee's input, and discuss any discipline or remedy with upper management or legal counsel.
- 6. <u>Corrective Action</u>: Document any discipline in a separate discipline report which states the basic facts, the policies violated and the discipline imposed.

C. Drug Testing

- 1. Have a supervisor trained in "reasonable suspicion" testing make a determination whether the employee is impaired or unfit for duty.
- 2. Use the least intrusive means of testing possible.
- 3. Determine level of discipline and/or employee assistance.
- 4. Maintain confidentiality of medical records and other personal health information.

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D. Lie Detector Tests

- 1. State and federal laws prohibit private employers from requiring applicants or employees to take a polygraph examination as a condition of employment.
- 2. An employer may request that an employee take a lie detector test, but only if the employer first advises the employee of their right not to take the test.
 - a. If the employee <u>voluntarily</u> consents to take the tests and damaging information is obtained, the employer may discipline the employee.
 - b. Due to the ease of claiming duress and difficulty of establishing "voluntariness", employers should be extremely cautious in requesting employee participation.
 - c. Federal law provides greater protection to employees:
 - (1) Test may only be administered in connection with an ongoing investigation involving economic loss or injury to business (i.e., theft, embezzlement, misappropriation, or an act of unlawful industrial espionage or sabotage);
 - (2) Employee had access to property that is the subject of the investigation;
 - (3) The employer had a reasonable suspicion that the employee was involved in the incident;
 - (4) The employer has to provide a statement to the employee specifying the basis for testing the employee, including detailing information the employer has regarding sections 1-3 above.
 - (a) The statement must be signed by the employer and employee.
 - (b) The statement must be retained for at least 3 years.

E. Searches

- 1. Only conduct a search of property if the company has taken steps to reduce the employee's expectation of privacy.
- 2. Only conduct a search of the property reasonably necessary to investigate.
- 3. Searches of employee's property such as a purse or car must be done with care, if at all. Employer will pay the consequences through invasion of privacy or defamation claims if they are wrong!

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4. Option - Ask the employee for consent and memorialize consent. However, claims of duress may always be raised by employees.

F. Surveillance/Electronic Monitoring

- 1. Labor Code, Section 435 prohibits audio or video recording of employee restrooms, locker rooms, changing room, or any other room designated by the employer for changing clothes.
- 2. Penal Code, Sections 631 and 632 prohibits intentional eavesdropping upon or recording of a confidential communication between parties without the consent of all parties to the communication.

G. Weingarten Rights

- 1. Union Setting: The rights of employees to have present a union representative during investigatory interviews were announced by the U.S. Supreme Court in *NLRB vs. Weingarten, Inc.* (1975) 420 U.S. 251, 88 LRRM 2689. These rights have become known as the Weingarten rights.
 - a. Employees have *Weingarten* rights only during investigatory interviews, including interviews conducted during an investigation into harassment. An investigatory interview occurs when a supervisor questions an employee to obtain information which could be used as a basis for discipline or asks an employee to defend his or her conduct.
 - b. The following is a list of possible subjects that can be considered "investigatory" interviews:
 - (1) Absenteeism
 - (2) Accidents
 - (3) Damage to company property
 - (4) Drinking
 - (5) Drugs
 - (6) Falsification of records
 - (7) Fighting
 - (8) Insubordination
 - (9) Lateness
 - (10) Poor attitude
 - (11) Sabotage
 - (12) Theft

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- (13) Violation of safety rules
- (14) Work performance
- c. If an employee has a reasonable belief that discipline or other adverse consequences may result from what he or she says during the investigatory interview, the employee has the right to request the presence of a coworker.
- d. Management is not required to inform the employee of his/her *Weingarten* rights; it is the employee's responsibility to know and request.
- e. Additionally, the rights only apply to investigatory interviews-not to disciplinary meetings or discharge conferences which do not have an investigatory component.
- f. No *Weingarten* rights exist where the purpose of the meeting is simply to inform the employee they are to be disciplined or discharged. Unless there is going to be some sort of investigation at the meeting, where the employee's responses to certain questions could affect the employer's decision, the employee does not have the right to have a coworker present.
- g. The employer only has to allow a coworker to be present, but does not have to allow an outsider such as a lawyer to attend the meeting.
- h. Weingarten rights are considered Section 7 rights under the NLRA which allow the right to engage in concerted activity. It is distinguished from a Section 9 right which includes the right to bargain. Thus, the coworker does not have the right to obstruct the process or bargain on behalf of his or her coworker.
- i. When the employee makes the request for a coworker to be present, management has three options:
 - (1) It can stop questioning until the coworker arrives,
 - (2) It can call off the interview, or,
 - (3) It can tell the employee that it will call off the interview unless the employee voluntarily gives up his/her rights to the presence of a coworker (an option the employee could always refuse.) In such a case, the employee may be told that the investigation will go on without the interview of the employee.

- j. Employers will often assert that the only role of a coworker in an investigatory interview is to observe the discussion. The Supreme Court, in *Weingarten* however, clearly acknowledges a right to assist and counsel workers during the interview.
- k. The Supreme Court has also ruled that during an investigatory interview, management must inform the coworker of the subject of the interrogation. The coworker must also be allowed to speak privately with the employee before the interview, unless the scheduling of the interview was such that the employee had opportunity to obtain consultation prior to the interview. During the questioning, the coworker can interrupt to clarify a question or make an objection to perceived confusing or intimidating tactics.
- 1. While the interview is in progress the coworker can not tell the employee what to say but he may advise them on how to answer a question. Each answer must come from the employee. At the end of the interview the coworker can add information to support the employee's case.

2. Non-union Setting

- a. Pre-IBM: On July 10, 2000, the National Labor Relations Board extended to nonunion employees the right, already held by union employees, to bring along a coworker to a disciplinary meeting with an employer.
- b. In Epilepsy Foundation of Northeast Ohio and Arnis Borgs and Ashraful Hasan (331 NLRB No. 92), the NLRB made Weingarten rights available to nonunion employees. The NLRB decided that the rights were based on a section of employment law that says employees have the right to "mutual aid or protection" and that the rationale is "equally applicable where employees are not represented by a union," the decision states.
- c. Post-IBM: In this new case, three non-union employees of IBM Corp. (IBM) alleged they requested and were denied co-worker representation during investigatory interviews concerning workplace harassment. Following their termination, the employees filed unfair labor practice charges against IBM.
 - (1) The NLRB's decision relies on an employer's need to conduct confidential and discreet investigations in the workplace. The NLRB also commented on the difference between non-union and union workforces, where the presence of a union representative at an investigatory interview is essential to the protection of the interests of the bargaining unit.

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(2) The Board concluded that non-union employees have the right to request the presence of a co-worker at an investigatory interview, and cannot be disciplined for making such a request. However, employers have no obligation to grant the request in the non-unionized setting. *IBM Corp.*, 341 NLRB No. 148 (June 15, 2004).

3. Document and Follow Up

- a. All steps of the investigation should be documented.
- b. Employees' acknowledgments of company policies relating to any investigation should be obtained and filed in a personnel file.
- c. Employee counseling should be in writing and acknowledged by employee. If employee refuses to sign, have supervisor and/or witness indicate that employee received copy but refused to sign.
- d. If discipline or counseling indicates that employer will review or take steps in the future, such as review, probation, training, make sure that it is accomplished.

PROTECTED BY THE ATTORNEY-CLIENT PRIVILEGE

DISCRIMINATION ALLEGATION/EVENT REPORTING FORM

Alfred J. Landegger, Esq.

TO:

COMPANY: LANDEGGER, BARON, LAVENANT & INGBER FROM: DATE: CC: This form must be completed by the Branch Manager, Supervisor or by the corporate Hur Resource Department no later than the next business day after any allegation of harassmen discrimination in the workplace. 1 Please complete the attached First Report of Event or Circumstance. Whiterviewing the employee, do not feel compelled to ask the questions in the same order. If there to ask additional questions. Always be a good listener and take accurate notes. Ne label the behavior, statement or allegation as "sexual harassment" or "discrimination Document the words used by employee. No further investigation is to take place until instruction do so by and Landegger, Baron, Lavenant & Ingber; 2 Attach a copy of the personnel file of the employee making the allegation harassment or discrimination; and 3 Attach the personnel file of the employee(s) against whom the allegation harassment or discrimination has been made. If you have any questions concerning this Discrimination Allegation/Event Reporting Foor the attached First Report of Event or Circumstance, please contact Alfred J. Landegger, Esco (818) 986-7561 or Michael S. Lavenant, Esq. at (805) 987-7128.	FAX NO.	(818) 986-5147	(805) 987-7148
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Michael S. Lavenant, Esq.

FIRST REPORT OF EVENT OR CIRCUMSTANCE

Date:	
1.	Name of Employee Being Interviewed:
2.	Name of Interviewer:
3.	Name Facility or Location:
4.	Tell Me What Happened:
5.	Who was involved?
6.	When did the incident(s) happen?
7.	Where did the incident(s) happen?
8.	Were there any other incident(s)?
9.	How did this incident make you feel?
10.	Was your work affected?
11.	Was this the first time this had happened?

FIRST REPORT OF EVENT OR CIRCUMSTANCE

Page 3

12.	Were there any previous incidents of inappropriate behavior?
13.	Have you kept any records, such as written notes, tape recordings or anything else?
(If so	o, please attach.)
14.	Do you know of any other employee(s) who had similar experiences?
	Who:
	When:
15.	Have you discussed this with anyone at work?
	Who:
	When:
16.	Have you discussed this with anyone outside of work?
	Who:
	When:
17.	Did you participate in the incident?

FIRST REPORT OF EVENT OR CIRCUMSTANCE

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18.	If yes, tell me how you participated:
19.	How would you describe your relationship with the employee about whom you are complaining?
20.	Are there any other issues we should discuss?
	· · · · · · · · · · · · · · · · · · ·
21.	Were any other facts or other information that you think I should know?
22.	Who do you think I should talk to?
-	

FIRST REPORT OF EVENT OR CIRCUMSTANCE Page 5

23.	Do you have any suggestions as to how best to resolve the situation?			
	Print Name of Person acting Interview	Signature of Person Conducting Interview		
Date:				



Notice of Right to Sue. The complainant may request a Notice of Right to Sue at any time during the investigation. If not requested earlier, a Notice of Right to Sue will be automatically issued when the complaint is closed or **one year** from the date the complaint was filed.

In housing cases, a complainant has the right to file a lawsuit on his/her own behalf in a California court within two years of the alleged discriminatory act. It is not necessary to file a complaint with DFEH prior to the filing of a lawsuit. The time during which a complaint is pending with DFEH will not count when computing the two-year period within which a lawsuit must be filed.

Complainants who wish to file a lawsuit for housing under the Ralph Act (hate violence) or Unruh Act (business establishments) are not required to file with DFEH and do not need a Notice of Right to Sue.

For more information, contact DFEH toll free at (800) 884-1684

TTY number at (800) 700-2320 or visit our web site at www.dfeh.ca.gov

In accordance with the California Government Code and ADA requirements, this publication can be made available in Braille, large print, computer disk, or tape cassette as a disability-related reasonable accommodation for an individual with a disability. To discuss how to receive a copy of this publication in an alternative format, please contact DFEH at the numbers above.



State of California
Department of Fair Employment & Housing

Guide for Complainants and Respondents

The Department of Fair Employment and Housing (DFEH) enforces the California Fair Employment and Housing Act (FEHA), Unruh Civil Rights Act, and Ralph Civil Rights Act. The following information is designed to assist persons who believe that they have been discriminated against in violation of California law, and persons or organizations charged with discrimination under California law, in understanding their rights and responsibilities.

THE LAW

DFEH proceedings are administrative or civil, not criminal. There are four areas in which DFEH accepts complaints of discrimination:

Employment

The FEHA prohibits harassment and discrimination in **employment** because of race, color, religion, sex (gender), sexual orientation, marital status, national origin (including language use restrictions), ancestry, disability (mental and physical, including HIV and AIDS), medical condition (cancer/genetic characteristics), age (40 and above), pregnancy, denial of medical and family care leave, or pregnancy disability leave (Government Code sections 12940, 12945, 12945.2).

Housing

The FEHA also prohibits discrimination in the sale, rental or financing of **housing** accommodations because of race, color,

religion, sex (gender), sexual orientation, marital status, national origin (including language limitations), ancestry, familial status (households with children under age 18), source of income, disability (mental and physical, including HIV and AIDS), medical condition (cancer/genetic characteristics), and age (Government Code section 12955).

Business Establishments

Under the *Unruh Civil Rights Act*, all persons are entitled to full and equal accommodations, advantages, facilities, privileges, or services in all **business establishments**, including both private and public entities. The *Unruh Civil Rights Act* protects all persons against arbitrary and unreasonable discrimination by a business establishment (Civil Code section 51).

Hate Violence

The *Ralph Civil Rights Act* prohibits violence or threats of violence based on an individual's race, color, religion, ancestry, age, disability, sex, sexual orientation, political affiliation, or position in a labor dispute (Civil Code section 51.7).

THE PROCESS

Filing a Complaint

DFEH accepts complaints from persons who believe that they have experienced discrimination in violation of these laws. Complaints must be filed within **one year** of the alleged act of discrimination. However, in cases alleging *hate violence*, complaints must be filed within **one year** of the day the victim becomes aware of the perpetrator's identity, but not more than **three years** from the date of injury.

The person filing the complaint is the **complainant**. The employer, landlord, business, or individual filed against is the **respondent**. The

complaint is the written document that states what happened and why the complainant believes the action or incident was illegal. An individual seeking to file a complaint should contact DFEH through its Communication Center at (800) 884-1684 for Employment, Unruh, and Ralph act violations and (800) 233-3212 for Housing violations. An intake interview is conducted with the complaining party.

A complaint is accepted for investigation after a careful screening process. The complaint must contain allegations that, if proven, constitute a violation of the law. Acceptance of the complaint by DFEH does not represent any determination that the law has been violated. Filing the complaint initiates the investigative process through which the Department will determine if there is sufficient evidence to support prosecution. During an investigation, DFEH is a neutral fact-finder. DFEH represents the State of California, not the complainant.

Service and Response

After a complaint is filed for investigation, a copy is served on the respondent. The complaint may also be referred to another state or federal agency. A respondent has the right to answer the complaint and should provide a response that answers each allegation in the complaint in detail and includes supporting documentary evidence.

Settlement

A case may be settled at any time after the complaint is filed, and settlements may occur in several ways. If the respondent approaches a complainant directly, the complainant may contact DFEH for assistance. Settlements may also result from negotiations initiated by DFEH.

Efforts to resolve the complaint may include the negotiation of a nofault settlement. This provides an opportunity to resolve the complaint voluntarily without a determination as to its merits. This process allows the parties to avoid the administrative and financial burden of a complete investigation.

further action on a complaint if the complainant rejects a settlement offer complainant is free to accept or reject them. However, DFEH may take no respondent, and DFEH is enforceable in a court of law. DFEH will deterthat DFEH believes is reasonable. A settlement signed by the complainant, DFEH will discuss all settlement offers with the complainant and the mine appropriate settlement terms for any agreement it signs.

Investigation

fully investigated by DFEH. The complainant will also be advised of his/ and respondents are given the opportunity to ask questions, provide If the complaint is not resolved during the preliminary stages, it will be her right to file a lawsuit. Throughout the process, both complainants information, and suggest witnesses.

As the investigation proceeds, DFEH may need to

- Interview the respondent, as well as any other relevant witnesses;
- · Access pertinent records and documents for review;
- · Make an on-site inspection of facilities and operations; and/or
- · Initiate formal discovery, which may include the issuance of subpoenas, interrogatories, or the depositions of witnesses.

Complainant's Responsibilities During the Investigation

- accurate information, such as names, addresses, telephone numbers, · The complainant must cooperate fully with DFEH by providing dates, and places.
- · The complainant will be asked to identify witnesses and supply documents to support the charges listed in the complaint.
- Complainants must notify DFEH in writing if they decide to withdraw their complaint, decide to file a lawsuit on their own behalf, and/or change their address, telephone number, or contact information.

If a complainant does not respond to DFEH contacts or otherwise fails to cooperate, the complainant's case may be closed.

address, the position sought and date of application, and the name of the illegally fired must continue to look for work and keep records of each contact with a potential employer, including the employer's name and In an employment case, complainants who allege that they have been company representative.

Respondent's Responsibilities During the Investigation

- · The law prohibits retaliation against a complainant or any person who provides information to DFEH.
- complaint until a determination has been reached and all appeals Respondents must retain any written materials relevant to the and proceedings have been terminated.
- additional relevant information regarding the complaint. DFEH Respondents must provide DFEH with requested data and any can subpoena records and witnesses if necessary but prefers to work cooperatively with respondents.
- · Respondents must file their current address with DFEH and notify DFEH of any change of address that occurs while the complaint is pending.

minimum of two years. After a complaint is filed, all such records shall Employment cases: The law requires employers to maintain all applications, personnel, membership, or employment referral records for a be retained until a determination has been reached.

Confidentiality

any information disclosed during formal conciliation efforts by DFEH, Offers and counteroffers made in an effort to settle a case, as well as will be held confidential. All other information gathered in the course

4

of an investigation is subject to disclosure unless otherwise protected by the individual's right to privacy (e.g., medical records).

Conciliation

If the complaint is substantiated, a formal conciliation conference to settle the complaint may be scheduled with DFEH. Settlement terms may require:

- The previously denied employment, housing, or service be made available
- · Compensation for any out-of-pocket losses incurred by complainant because of the discrimination
- · Compensation for the complainant's emotional distress
- Correction of other harm(s) resulting from the violation(s)
- Modification of practices that adversely affect persons protected under the law
- · Other actions to eliminate the effects of discrimination

The terms of any settlement will be formalized in a written agreement.

Prosecution

If DFEH determines that the law has been violated and is unable to resolve the complaint through conciliation, the director of DFEH may issue an accusation of discrimination. The accusation must be issued within **one year** of the date a complaint is filed (**two years** if hate violence is alleged). In employment complaints, the respondent may elect to have the matter heard by the Fair Employment and Housing Commission, or transfer the matter to court if DFEH is seeking emotional distress damages or administrative fines. In housing complaints, either the respondent or the complainant can also elect to have the matter transferred to court.

In **housing** cases, the accusation should be issued within 100 days of the filing of the complaint, unless it is impracticable to do so. However, the

accusation must be issued within **one year** of the date the complaint is filed. After an accusation is issued, the respondent and complainant have 20 days to choose either to have the matter heard by the Fair Employment and Housing Commission or to transfer the matter to court.

Fair Employment and Housing Commission

additional damages for emotional distress, administrative fines paid reinstatement (employment cases), offer of previously denied housing If the respondent elects to have the matter heard by the Commission, Commission finds there has been illegal discrimination, the order complainant (housing cases). In employment discrimination cases, for emotional distress damages and administrative fines combined. In cases in which hate violence occurs in violation of the Ralph pocket and emotional distress damages as well as a civil penalty, which is awarded to the complainant. The Commission's order the Commission is limited to awarding a maximum of \$150,000 render a decision, and issue a legally enforceable order. If the Civil Rights Act, the Commission may order remedies for out-ofthe Commission will hear testimony under oath, take evidence, (housing cases), changes in a respondent's policies or practices, to the state (employment cases), and civil penalties paid to the may award to the complainant out-of-pocket losses, hiring or may be appealed to or enforced by a Superior Court.

Court

If a complaint is transferred to court, DFEH may file a lawsuit on the complainant's behalf and represent complainant's interests during the trial. Damages are unlimited in court.

Right to Sue

Complainants who file private **employment** lawsuits on their own behalf under the FEHA must obtain a Notice of Right to Sue from DFEH. The lawsuit must be filed within **one year** from the date of the



Home Ocomplaints

Employment Complaint Flow Chart

1. Intake

Complainants are first interviewed to collect facts about possible discrimination. Every person wishing to file a complaint will be given a date, time and place where the interview will be held. Prior to the interview, a Pre-Complaint Questionnaire, (DFEH-600-03) English or (DFEH-600-03S) Spanish, should be obtained and filled out. You can obtain a copy of this questionnaire by contacting DFEH or by viewing the Publications page. This form should be brought to your scheduled interview.

2. Filing

- 1. The interviewing Consultant drafts a formal complaint on the DFEH's standard form. It is signed and served on the Respondent.
- 2. If accepted for investigation, the complaint is also filed with the United States Equal Employment Opportunity Commission (EEOC) if the matter falls within the jurisdiction of that agency. As a substantially equivalent agency, DFEH's findings are usually accepted by EEOC.
- 3. The Respondent is required to answer the complaint and is given the opportunity to voluntarily resolve it. A no-fault resolution can be negotiated at any time during the complaint process.
- 4. Complaints can be filed by individuals, the Director of DFEH, or a community organization.

3. Investigation

- 1. DFEH investigates every case in a standard, timely manner.
- 2. DFEH has the authority to issue subpoenas and interrogatories and to take depositions. The California courts enforce DFEH's discovery efforts.
- 3. If the investigation does not show a violation of the law, DFEH will close the case.

4. Conciliation

- 1. Formal conciliation conferences are scheduled by the District Administrator when the investigative findings show a violation of the law.
- 2. During the conciliation conference, the Department presents information supporting its belief that there has been a violation and explores options to resolve the complaint.
- 3. If formal conciliation fails, the District Administrator may recommend litigation.

5. Litigation

After DFEH issues an accusation, DFEH legal staff may litigate the case in a public hearing before the Fair Employment and Housing Commission (FEHC). If emotional distress damages or administrative fines are sought, the Respondent may elect to have the case moved to a civil court. If the case is moved to court, the DFEH prosecutes, but the Complainant is the Real Party in Interest.

6. Remedies

The FEHC may award or order reinstatement, back pay, out-of-pocket losses, affirmative relief, training, policy changes and emotional distress damages and administrative fines. Emotional distress damages and administrative fines are limited to a total of \$150,000 per Respondent. However, an additional award of up to \$25,000 may be ordered for violations of Civil Code section 51.7 (Hate Violence). In the event the matter is removed to Superior Court, remedies are identical, with three exceptions:

- o There is no limit on emotional distress damages.
- o Instead of administrative fines, unlimited punitive damages may be awarded.
- o The prevailing party may recover their reasonable attorney's fees, expert witness fees and costs.



Home Ocean Employment Flow Chart

Employment Complaint Flow Chart

Initial inquiry to DFEH Communication Center

Intake interview

After interview, complainant decides not to pursue

Complaint filed, registered, and served*

Non-jurisdictional cases and those not supporting further inquiry are closed

Pre-determination resolution explored

If resolved, case closed

Investigation

If no provable violation, case

closed

If investigation shows a provable violation, resolution attempted

If settled, case closed

Formal conciliation if resolution effort unsuccessful

If conciliation successful, case closed

Accusation issued and Administrative Hearing or Lawsuit**

Either party can elect to have the Department litigate in court in lieu of an administrative hearing

^{*} Where there is concurrent jurisdiction with the EEOC, the complaint is dual filed and referred. The complaint will be investigated by DFEH.

^{**} If emotional distress damages or administrative fines are sought in a DFEH accusation, the Respondent may elect to have the case litigated in civil court.

STATE OF CALIFORNIA STATE AND CONSUMER SERVICES AGENCY DEPARTMENT OF FAIR EMPLOYMENT AND HOUSING

FOR O	FFICIAL USE ONLY	
Interview Date:	Processing Time: :MIN	:HR
Approval:	Action Taken:	
Interviewer:	Computer Entry:	

PRE-COMPLAINT QUESTIONNAIRE - EMPLOYMENT

The information requested on this form will assist the Department in helping you. There is no guarantee that the information submitted will result in an investigation. Please check or answer only those questions that apply.

PLEASE PRINT			DATE	
NAME				
NAMEFirst	Middle		Last	
ADDRESSStreet Apt. Numbe		City	County	ZIP Code
TELEPHONE NUMBER: WORK () a Code	HOIVII	E <u>(</u>) Area Code	
I prefer to be contacted by telephone at work/home	e: Days	:	Time:	
Person to contact if you cannot be reached or if you move:	TELEPHO	NE / \		
Name				
I WISH TO COMPLAIN AGAINST: (Name <u>and</u> address	of company, government e	ntity [city, county, state]	, employment agency, uni	on, etc.)
NAME				
ADDRESSStreet	City		County	ZIP Code
TELEPHONE NUMBER: WORK () Area Code	City		MPLOYEES (Estimate Company-V	e, if necessary)
I WISH TO COMPLAIN AGAINST: (Other named indivi	duals who were involved in	-	•	
NAME				
TITLE		TELEPHONE	Area Code	
ADDRESS(if known) Street		City	County	ZIP Code
EMPLOYER LISTED ON W-2 FORM:		Oity	County	<u> </u>
NAME				
ADDRESS(if known) Street		City	County	ZIP Code
	NUE ON BACK IF NECESS	•	·	5555
I believe I was discriminated against because of	of my (please circle):			
Race Sex Ca		Pregnancy	☐ Age (40 and o	ver)
	enetic \Box	Marital Status	☐ Denial of Fam	ily Care
	aracterisitcs		Leave	
☐ Religion ☐ Disability (ir	ncluding AIDS)	🗀 Na	tional Origin/Ancestr	у
	se specify)	(Please	specify)	
2. Circle the discriminatory treatment and indicate	e the <i>date occurred</i>	•		
Terminated/Laid Off Not Hired		n	Harassed	
Denied Leave (Pregnancy/Family Care Leave)	Denied Accomm	odation	Denied Equal Pay	
Denied Accommodation for Pregnancy		on-Job-Related Inquiry		
Retaliation Other				

DFEH-600-03I (06/03)

Why do you believe the unfair treatment v names, addresses and examples.)		treated better than you, give
4. List the names, addresses, job titles and you feel could provide evidence. Explain		
Name and Address	Title/Relationship	Telephone Numbers Home Work
Can provide information regarding:		
Name and Address Home Work	Title/Relationship	Telephone Numbers
Can provide information regarding:		
5. EMPLOYMENT DATA: (Complete as mar A. Date hired or applied for job: B. Job title/salary at time of discrimination: C. Name and title of immediate supervisor of the complete supe	or interviewer: d, who replaced: you were refused a job, have you since ary:Job Title: or salary? r verbally? on?	e been employed? YesNo Date
6. Have you filed a complaint with the U.S. to DFEH? Yes No 7. Have you talked to an attorney concerning NAME ADDRESS	Equal Employment Opportunity Co Date No ng this problem? Yes No TELEPHONE (ommission (EEOC) before coming Area Code
RACE/ETTINIOTT (Glicon box that book asserting)	Native American Asian/Pacific Islander (spo an (non-Hispanic) Hispanic (specify)	
SOCIAL SECURITY NUMBER: (The Federal Privacy Act of 1974 prohibits a state government agency from of an individual's Social Security Number. Disclosure of your Social Security	requiring disclosure DATE OF BIRTH Ly Number is voluntary.)	SEX: Male Female DEFH-600-031 (06

Page 24

DO NOT WRITE IN THIS AREA INTERVIEWER'S NOTES

Complainant's assertions:	
What does Complainant say the employer's position will be?	
Comparative data/relevant information:	
What does Complainant want as a remedy?	
Complaint taken for investigation: Yes No If taken for filing purposes only, explain why:	If NO , was "b" offered? Yes No
If not taken, rationale:	
Complainant advised of Pilot Mediation Program? Yes No Complainant advised of statute of limitations? Yes No Complainant advised of other agencies? Yes No	Date statute runs:
FOR OFFICIAL USE ONL DFEH CODE: LAW BASIS ACT REJE	



DEPARTMENT OF FAIR EMPLOYMENT AND HOUSING ENFORCEMENT DIVISION DIRECTIVE

DIRECTIVE NUMBER 202

DISTRIBUTION DATE October 1, 1998

- 1. SUBJECT: PRIORITY PROCESSING
- 2. **PURPOSE:** To set forth the procedures for the priority processing of certain Employment, Unruh Civil Rights Act, and Ralph Civil Rights Act complaints.
- 3. BACKGROUND: Generally it takes at least two years for a discrimination complaint filed with the Department of Fair Employment and Housing (DFEH) to be processed from the point of an investigation to an accusation, a public hearing, and a decision by the Fair Employment and Housing Commission (FEHC). The timeframe is longer for cases that go through the civil litigation process. DFEH policy requires that complaints be processed in the order in which they are received/filed or on a first in, first out basis with the exception of those identified as having priority status.

4. PROCEDURES:

Cases which have been designated as "priority" will be completed, including investigative reports or Progress Memos, within 120 days of filing. Formal discovery will be commenced as soon as it appears appropriate. Cases will be designated as priority as follows:

A. Cases Always Assigned Priority Status:

The following cases will always be assigned priority status:

- 1) All Ralph Civil Rights Act cases;
- 2) Any employment case that is a **companion** to a Ralph Civil Rights Act case; and
- 3) Cases where the complainant has AIDS, or is HIV Positive.
- B. Cases Which May Be Assigned Priority Status:

Under certain circumstances, the following cases may be assigned priority status:

- 1) Complaints in which the complainant has a terminal illness and BOTH of the following conditions exist:
 - a) The complainant alleges, verbally, in writing, or in the complaint that he/she has a terminal illness; and
 - b) The complainant alleges that there is a possibility that he/she might not survive until the completion of the administrative or civil process.

NOTE: Complaints assigned priority status because complainant has a terminal illness will be immediately reviewed to determine whether a temporary restraining order (TRO) is appropriate. (Refer to Directive 235, "Emergency Relief For Complainants in Employment Cases," for guidance.)

- 2) Employment cases in which the complainant alleges retaliation when BOTH of the following conditions exist:
 - The complainant alleges that the retaliation occurred because he/she previously filed a complaint with DFEH or participated in a DFEH investigation, hearing, or court case; and
 - b) The alleged retaliation occurred within 180 days of the filing of the previous formal complaint or within 180 days of complainant's participation in an investigation, hearing, or court process.
- 3) When a priority retaliation complaint is filed which evolves from a prior DFEH complaint and the initial complaint is still open, the original complaint will also be designated as priority. (Both cases will be assigned to the same Consultant.)
- C. Cases Which Will Not Be Assigned Priority Status:

Where the complainant alleges retaliation for filing a charge with the U.S. Equal Employment Opportunity Commission (EEOC), priority status *will not* be assigned and the complaint will be handled as follows:

-2-

- 1) The complaint will be waived to EEOC for processing and immediately closed with Closing Category 11, "Processing Waived to Another Agency;" or
- 2) Where EEOC does not have jurisdiction because the 300-day statute of limitations for filing has passed, the complaint will be processed by DFEH on a non-priority basis.

D. Exceptions:

- 1) The District Administrator has the discretion to designate any case as a priority.
- 2) Cases so designated by the District Administrator must be justified. Some examples of justification are:
 - The complaint will be processed as a class action complaint;
 - b) The complaint concerns a personnel practice that discriminates against a large number of individuals;
 - c) The complaint is one of multiple complaints against one respondent; or
 - d) The complaint is a Director's Complaint.

E. Responsibility for Identifying Priority Complaints:

- 1) The assigned Consultant is responsible for identifying the need for priority processing.
- When a complaint is identified as priority at intake, the intake Consultant should ensure that the complaint is drafted and signed within 24 hours if the interview was conducted in the office, and within 10 days if the interview was done by telephone and the complaint was mailed for signature.
- 3) The assigned Consultant is responsible for advising the support staff to:
 - > Enter the case in the Case Management Information System (CMIS) as a priority;

- > Add a "v" suffix to the case file label;
- > Write "PRIORITY" (in red) on the case file next to the label.

F. Priority Case Suffix:

- 1) Priority cases will be identified by adding the suffix "v" as the last indicator after any other suffixes appropriate to the case. Refer to the Enforcement Division's Clerical Case Processing Manual for details on case numbering.
- 2) The assigned Consultant will enter a red "v" on his/her Case Log for any case designated as a priority.

G. Removal of Priority Status:

When there is no longer a reason for a case to be identified as a priority (e.g., the prognosis of an illness is no longer fatal), the assigned Consultant, with the concurrence of the District Administrator, will:

- 1) Indicate the status change on the Case Diary;
- 2) Complete an EDP Update/Closure Report (DFEH-800-02) to remove the "v" suffix in the computer;
- 3) Line out the "PRIORITY" entry on the case folder;
- 4) Block out the "v" on both the Case Diary and the case file label (complaints will not be amended to remove the "v" suffix, therefore it will remain on the complaint); and
- 5) Process the case in accordance with its filing date sequence.

5.	APPROVAL:		
	Nancy C. Gutierrez, Director	Date	



DEPARTMENT OF FAIR EMPLOYMENT AND HOUSING ENFORCEMENT DIVISION DIRECTIVE

DIRECTIVE NUMBER 205

DISTRIBUTION DATE
August 8, 2007

- 1. SUBJECT: ACCEPTANCE OF COMPLAINTS AGAINST INDIVIDUALS
- 2. **PURPOSE:** To set forth the procedures for identifying situations in which the Department of Fair Employment and Housing (DFEH) has jurisdiction over complaints against individuals.
- 3. **BACKGROUND:** Generally, the Fair Employment and Housing Act (FEHA) applies only to employers of at least five employees. Certain provisions of the FEHA, however, extend jurisdiction to individual <u>persons</u>. This Directive identifies those situations in which DFEH complaints may be accepted against such individuals.

4. PROCEDURES:

Certain provisions of the FEHA prohibit individual **persons** from discriminating against employees or applicants. Complaints naming individual persons as respondents may be accepted in any of the following circumstances:

A. Respondent As A Harasser

The person (respondent) **harasses** an employee or applicant because of any of the protected bases (Gov. Code, § 12940, subd. (j)(1)). This applies to harassment by supervisory <u>as well as</u> non-supervisory employees. It also applies to non-employee harassers.

B. Respondent Retaliates

The person (respondent) **retaliates** against another person for opposing practices forbidden by the FEHA, or for filing a DFEH complaint, or for participating or testifying in a DFEH proceeding (Gov. Code, § 12940, subd. (h)).

C. Respondent Aids, Abets, Incites, Compels, or Coerces Discriminatory Acts

The person (respondent) aids, abets, incites, compels, or coerces acts forbidden by the FEHA, or attempts to do so (Gov. Code, § 12940, subd. (i)).

D.	Employment Agency in	n Harassment,	Retaliation	or Aiding	and
	Abetting Case				

The person (respondent) qualifies as an **employment agency** that receives compensation for procuring employees or opportunities for employment and either harasses, retaliates against, aids, abets, incites, compels or coerces acts forbidden by the FEHA or fails to eliminate harassment or retaliation in compliance with Government Code section 12940, subdivisions (j) or (g).

5.	APPROVAL:		
	Wanda J. Kirby, Acting Director	Date	



DEPARTMENT OF FAIR EMPLOYMENT AND HOUSING ENFORCEMENT DIVISION DIRECTIVE

DIRECTIVE NUMBER 213

DISTRIBUTION DATE February 7, 2003

- 1. SUBJECT: COMPLAINTS AGAINST RELIGIOUS, NON-PROFIT ORGANIZATIONS
- 2. **PURPOSE:** To set forth the procedures for processing complaints or prospective complaints where there is a question of jurisdiction because the respondent may be, or claims to be, a religious, non-profit institution under the Fair Employment and Housing Act (FEHA).
- 3. **BACKGROUND:** The FEHA, at Government Code sections 12926, subdivision (d), and 12940, subdivision (j)(4)(B), provides that "employer" does <u>not</u> include a religious association or corporation not organized for private profit. However, the following exceptions apply:

A religious corporation or association that is a religiously affiliated health care facility is an employer under the FEHA and may not discriminate with respect to persons employed to perform duties that are not "religious duties" (defined at Gov. Code § 12926.2 (b)). However, it may restrict employment to adherents of a particular religion in any position constituting an executive or pastoral-care position.

A non-profit benefit corporation formed by or affiliated with a particular religion that operates an educational institution as its sole or primary activity may restrict employment to individuals of a particular religion. However, such corporations may not discriminate based upon other FEHA protected bases such as race, sex, national origin, etc.

It is important to note, neither the FEHA nor regulations of the Fair Employment and Housing Commission exempt non-profit religious organizations from the provisions of the California Family Rights Act (Gov. Code § 12945.2).

Title VII of the Civil Rights Act of 1964 (Title VII) does not have the same exemptions regarding religious organizations as those contained in the FEHA.

The language of Title VII differs from the FEHA in that it contains only a limited exemption for religious corporations. Section 702 of Title VII allows religious corporations, associations, educational institutions or societies to employ individuals of a particular religion to perform work connected with carrying on the organization's activities. Section 703(e)(2) specifically permits schools, colleges, universities, or other educational institutions

"...to hire and employ employees of a particular religion if the institution is, in whole or in substantial part, owned, supported, controlled, or managed by a particular religion or by a particular religious corporation, association, or society or if the curriculum of such an institution is directed toward the propagation of a particular religion."

Although religious corporations or organizations under Title VII may base relevant hiring decisions on religious preferences, they may not make such decisions based on other protected bases such as race, sex, or national origin.

4. PROCEDURES:

A. Intake:

Where there is doubt at the intake stage whether an institution is religious in nature and, therefore, exempt from coverage as an employer, the case should be accepted. The issue of jurisdiction should be analyzed as a part of the investigation of the case.

B. Investigation:

The investigation should initially focus on obtaining the documentation necessary to analyze jurisdiction from the respondent. Sample interrogatories for this purpose are available in the Pre-Accusation Discovery Manual. If the respondent refuses to respond to the interrogatories, the case should be referred to Legal for enforcement.

C. Determination of Religious Status:

1) When the relevant information has been collected, it should be summarized in a memorandum to be attached to a "Legal Transmittal" (DFEH-600-26). (Refer to Directive 311, "Referral of Case Files to Legal.") The case should then be forwarded to the Legal Division for a determination as to the organization's status as a religious non-profit institution. The determination will be made on a case-by-case basis based on the facts of

each individual complaint. Even in those instances where the District Administrator feels the information available is clear that the respondent is exempt, the case should be forwarded to the Legal Division. As respondents are identified as "exempt," this information will be circulated to District Office staff.

2) When the Legal Division determines that the organization is not exempt, the processing of the complaint will proceed as usual. Where an organization is determined to be exempt from the applicable provisions of the FEHA, the legal opinion will be forwarded to the District Administrator with copies to the Deputy Directors of Enforcement and the Regional Administrators.

D. Complaints Where Religious Exemption Is Identified:

- 1) When an organization's exemption as a religious institution is identified at intake, including those organizations previously identified by the Legal Division for that particular office, where there is Title VII jurisdiction as described above, a complaint will be accepted, registered, and waived to EEOC. The complainant will be mailed a copy of DFEH-200-22.
- 2) Where the complaint is not jurisdictional with EEOC, the complaint should be accepted for "filing purposes only" following the procedures in Directive 228, "Complaints Where One or More of the Allegations or Parties are Rejected for Investigation."
- 3) When an organization's religious exemption is verified after a complaint is accepted, the complaint will be closed with Closing Category 01, "No Jurisdiction." If the case is dual filed with EEOC, it will be closed with Closing Category 11, "Processing Waived to Another Agency," and deferral will be made to EEOC. If the matter is not jurisdictional with EEOC, such other referrals, as are appropriate, will be made.

5.	APPROVAL:		
	Dennis W. Hayashi, Director	Date	

-3-



DEPARTMENT OF FAIR EMPLOYMENT AND HOUSING ENFORCEMENT DIVISION DIRECTIVE

DIRECTIVE NUMBER 302

DISTRIBUTION DATE October 1, 1998

- 1. SUBJECT: RECEIPT OF CONFIDENTIAL INFORMATION
- 2. **PURPOSE**: To set forth the procedures for the receipt and use of information accepted under a promise of confidentiality.
- 3. **BACKGROUND:** The Fair Employment and Housing Act (FEHA), Government Code section 12932, subdivision (b), states, in part, that "...the department shall hold confidential any information acquired in the regular performance of its duties *upon the understanding that it would be so held."* (emphasis added). California Evidence Code section 1040 also outlines provisions for the receipt of confidential information by public employees in the course of their duties.

Because of the limits placed on the use of confidential information, it is necessary to ensure that confidential information will be accepted by the Department of Fair Employment and Housing (DFEH) only in rare instances. It is also necessary to ensure that when such information is accepted by the Department, it is not inadvertently released or used in an otherwise public document, such as an investigative report.

4. PROCEDURES:

A. "Confidential Information" Defined:

- 1) "Confidential information" as used in this Directive refers specifically to information obtained from an individual <u>only after</u> the Department <u>agrees that it will not be released to anyone but DFEH personnel</u>.
- 2) Where a promise of confidentiality has been made regarding information communicated orally, the Consultant's notes of such communications are to be handled in the same manner as written material accepted as "confidential."

3) Information received by the Department that has been marked confidential by the provider <u>is not confidential information</u> as defined above <u>unless</u> there has been prior agreement that the information will not be released.

B. When to Accept Confidential Information:

Confidential information is to be accepted only where:

- 1) there is no other way to obtain the information; and
- 2) the information is expected to lead to other information which need not be kept confidential; and
- 3) the District Administrator agrees that the information will be kept confidential.

C. Release of Confidential Information:

- Information accepted by a Department representative under a promise of confidentiality may not be released for any purpose. This means, for example, it cannot be used to obtain information from third parties, substantiate a progress report, substantiate a closure, in settlement discussions or to prove a case at hearing, etc.
- 2) If confidential information as defined above is subpoenaed, the case should be immediately referred to the Legal Division for handling.

D. Guidelines For Accepting Confidential Material:

Confidential information should be accepted as follows:

- 1) The decision to accept confidential information will be the responsibility of the District Administrator. The authority to make such decisions, however, may be delegated as appropriate.
- Once such information is accepted, it shall be marked "confidential" and retained in a <u>separate envelope</u> in the case file. The envelope shall be clearly marked with the case number and the words:

"CONFIDENTIAL INFORMATION ACCEPTED PURSUANT TO GOVERNMENT CODE SECTION 12932.

SUBDIVISION (b), AND EVIDENCE CODE SECTION 1040. NOT TO BE RELEASED TO ANYONE BUT DFEH PERSONNEL."

5.	APPROVAL:		
	Nancy C. Gutierrez, Director	Date	



DEPARTMENT OF FAIR EMPLOYMENT AND HOUSING ENFORCEMENT DIVISION DIRECTIVE

DIRECTIVE NUMBER 304

DISTRIBUTION DATE October 1, 1998

- 1. SUBJECT: INVESTIGATIVE WORK PLANS
- 2. **PURPOSE**: To set forth the procedures regarding the use of investigative work plans.
- 3. BACKGROUND: Case analysis is a crucial part of all Department of Fair Employment and Housing (DFEH) investigations. It is the process by which a Consultant analyzes and evaluates the information in the case file, determines what additional information is needed, and identifies the source of the information. The investigative work plan (IWP) is the tool that facilitates case analysis and enables a Consultant to properly plan an investigation.

4. PROCEDURES:

A. Guidelines for the Use of the Investigative Work Plan:

The following guidelines are to be used when completing an Investigative work plan:

- 1) An Investigative work plan will be prepared on every case that requires an investigation. The Investigative Worksheet (DFEH-400-08) or an approved alternative format may be used for this purpose.
- 2) An IWP is to be completed as soon as possible after receipt of the response, but no later than three (3) months after the complaint filing date.
- 3) The IWP will be filed under the "Confidential" tab in the case file where it will be retained after the case is closed.
- 4) During case reviews, District Administrators will review the IWPs for all cases that are open more than 90 days. District

Administrators will initial the IWPs to indicate that they have completed their review of the investigative plan.

While the DFEH Investigative Worksheet (DFEH-400-08) is available, Consultants may use their own format as long as they:

- 1) Address every issue raised in the complaint.
- 2) Follow the "relevant question" analytical outlines contained in the Case Analysis Manual.
- 3) Summarize the information obtained from the respondent and complainant under the appropriate case analysis relevant questions. Such information should be obtained from the Pre-Complaint Questionnaire (PCQ), intake notes, documentation submitted by the complainant, the respondent's response and supporting documentation, and any witness interviews or witness statements contained in the file.
- 4) Identify the additional information that needs to be gathered and the source of the information.

NOTE: For a sample Investigative Worksheet that meets all of

the above criteria, refer to Attachment 1.

5.	APPROVAL:				
	Nancy C. Gutierrez, Director	Date			

INVESTIGATIVE WORKSHEET

Case	Name:	HUNT/Smitty's Coffee Shop	o and F	lenry Woo)
Case	Number:	E-9798-R-3282-00-se			
		01/01/98	Consu	ltant:	J. Jones
ming	Date	01/01/30	Conoa		
f.	Jurisdicti	on:			
	Not dispu	uted.			
П.	Discrimin	ation: Termination			
	Issue Que	estion(s): Was Complainant te	rminate	d due to he	er age, 59?
	Relevant	Question: Did adverse action	occur?		
	Evidence	for Complainant		Evidence 1	for Respondent
	•	ant states she was terminated provide copy of termination/laye.		Complaina down in b	nt states in response ant laid off due to slow usiness and ant's ill health.
	•	by of lay off notice, yment information from ant.		•	nt states unable to locate
	Relevant	Question: Is Respondent's rea	ison fac	tually accu	ırate?
	Evidence	for Complainant		Evidence 1	for Respondent

Complainant states younger waitresses hired after she was terminated. No work slow down. Complainant denies she was in ill health.

Need to contact new waitresses hired. Need to contact Complainant's witnesses. Respondent states business slow down and ill health of Complainant. Respondent does not provide any business records nor medical evidence to support.

Respondent has also provided a witness statement (Lawrence Tail) indicating wage was not a factor in termination.

Need business records for previous three months. Need copy of any medical documents. Respondent provided telephone numbers for waitresses laid off.
Respondent has knowledge of others who can confirm Complainant's ill health.

Relevant Question: Does Respondent's treatment of similarly situated employees indicate termination due to age?

Evidence for Complainant

Complainant provided names of other waitresses laid off at approximately the same time who she states are all over forty (Adeline Keen, Jackie Kuffel, Jackie Weyant, and Connie). Respondent in response provided a list of all waitresses laid off at the approximate time as Complainant, all were over the age of fifty.

Need to contact other witnesses laid off.

Evidence for Respondent

Respondent has not provided any information to indicate that any other waitresses besides those over fifty were laid off.

Respondent indicates that he currently employs six employees over the age of forty but does not indicate in what capacity.

Need confirmation from Respondent of employees over the age of forty, what capacity they are employed in and date of hire.

Relevant Question: Does application of Respondent's lay off policy indicate age bias?

Evidence for Complainant

Complainant not aware of how decision was made.

Evidence for Respondent

Respondent has stated no lay off policy.

Need from Respondent criteria for lay off.

Need from Respondent persons retained, age, and reason for retaining.

Evidence for Respondent

Relevant Question: Does the manner in which Complainant was replaced indicate termination due to age?

Evidence for Complainant

Respondent in response provided the names of three waitresses hired after Complainant was laid off, all of whom were under the age of forty. One, Trina Hoagy, 33, was hired the day after Complainant was laid off.

Need copy of application/ confirmation of hire date, date of birth from Respondent. Need to contact new employees.

Relevant Question: Does the relevant statistical pattern indicate that Complainant's age was a factor in her termination?

Evidence for Complainant

Ask Complainant for any information regarding statistical pattern of other waitresses laid off.

III. Affirmative Defenses: None

Evidence for Respondent

Need number of waitresses laid off and age of each. Need number and ages of waitresses retained.

IV. Remedy:

Complainant seeks lost wages for the period of time during which she was unemployed from 10/15/97 until employment. She states she is currently making \$300.00 per month. She indicates her previous wages were \$600.00 per month. Complainant is unsure of reinstatement. The complainant is also seeking compensatory damages because ...

DEPARTMENT OF FAIR EMPLOYMENT & HOUSING

1001 Tower Way, Ste. 250, Bakersfield, CA 93309 (661) 395-2729 TTY (800) 700-2320 Fax (661) 395-2972 www.dfeh.ca.gov

September 20, 2007

Human Resource

RE:

[DFEH Case No.]

[Company Name]

Dear

NOTICE OF FILING OF DISCRIMINATION COMPLAINT

Enclosed is a copy of a complaint filed with the Department of Fair Employment and Housing (DFEH) pursuant to Government Code section 12960. This shall constitute service in accordance with Government Code section 12962.

DFEH serves as a neutral fact-finder and represents the State of California rather than the complaining party. The merits of this complaint have not been determined. It was, however, subjected to a screening process, and the allegations, if proven, could support a finding of discrimination.

If this complaint has also been filed with the U.S. Equal Employment Opportunity Commission (EEOC), a notice is enclosed. You need not reply to EEOC unless that agency specifically requests a response.

Follow the instructions on the attached form "Response to a Complaint of Discrimination" to compose your reply.

An on-site review for purposes of an investigation may be necessary. If such a need should arise, you will be contacted.

California Government Code section 12946 requires that all employment records (or union membership and referral records) be retained for a minimum of two (2) years. When a discrimination complaint has been served, the records must be kept until DFEH closes its inquiry and until any resulting law suit or appeal has been terminated.



Notice of Filing of Discrimination Complaint Page Two

Further, Government Code section 12940, subdivision (f), prohibits any retaliatory action against a person because he or she has filed a complaint, has opposed any practices forbidden under the Fair Employment and Housing Act, or has assisted in any proceeding before the DFEH or the Fair Employment and Housing Commission.

California Code of Regulations, title 2, section 7411, requires respondents to file their addresses within ten (10) days of being notified by DFEH that a complaint has been filed against them, provided DFEH notifies them of this requirement. You are hereby notified that, as a respondent, you are required to file your address with DFEH within ten (10) days of this notice. You are also required to notify DFEH in writing of any pending change of address and the effective date of such change, while the complaint is under investigation and throughout any administrative adjudication. Forms have been included for your convenience.

If you are interested in discussing a possible settlement of this complaint, we encourage you to contact the assigned consultant (listed below) immediately. This will avoid unnecessary delay and limit the accrual of back pay or other liability. All settlement discussions are confidential, and not subject to disclosure. All discussions referring to evidence or information which has a bearing on determining the merits of this complaint will not be considered part of a settlement discussion unless confidentiality is acknowledged by DFEH. If a settlement is reached which is mutually acceptable to the parties, submission of the requested information may not be necessary.

If you have any questions, please contact the consultant named below.

Sincerely

RAÙL AMPARAN-HOLGUIN

Consultant

Telephone Number: 661-395-2800

Enclosures

CERTIFIED MAIL: RETURN RECEIPT REQUESTED

DFEH-200-04 (06/98)

SUPPLEMENT TO NOTICE OF FILING OF EMPLOYMENT DISCRIMINATION COMPLAINT

•	Case No.
"Res	ddition to the following specific information, please remember to complete the sponse to a Complaint of Discrimination - B" and respond, in detail to each pation in the complaint. Please supply all statements or documents which, in opinion, will assist us in determining the merits of this complaint.
1.	Provide a description of the gender distribution of your employees as
2.	State the reasons complainant was discharged.
3.	List the names of all persons involved in making the specific decisions to which the complainant objects. State each person's job title and responsibility as it relates to the issues raised by the complaint.
4.	Provide a copy of the job description for the description exists, describe the duties, responsibilities, and minimum qualifications for hire.
5.	Provide a copy of performance evaluations for complainant for the period of her employment. If evaluations are not available, provide a statement, with copies of any substantiating documentation describing how well complainant performed her duties.
6.	Provide a description of your policy on harassment. Provide a copy of any written policy and explain what steps have been taken to implement it.
7.	Provide a list of names of employees discharged for same or similar violation as employee for the period of to
8.	Describe your company's practices regarding discipline and dismissal of employees in complainant's classification and work unit, including a description of the disciplinary steps required prior to termination for cause. Provide copies of any written policies.
9.	Provide a copy of any written notice to complainant of her termination of employment.
10.	Provide copies of all notes and documents compiled you/your representative

concerning the alleged harassment, including the final investigative report.

- 11. Describe in detail all steps taken in the investigation of the Complainant harassment allegations, and state what corrective action(s), if any, were taken by you or your representative as a result of the investigation.
- Provide a list for all persons who worked under the supervision of Bernardo Presa during the period of to to to their position(s), date(s), of employment, whether still employed, and provide their last known address and home and work telephone numbers.
- 13. State whether Respondent or Respondent's Representative had, prior to Complainant's charge, been informed of any other complaints of harassment involving
- 14. Explain the present status of the alleged harasser(s) listed in the Complainant from harassment/sexual harassment.
- 15. List the individuals that were interviewed in response to the complaint of harassment/sexual harassment made by the Complainant against the alleged harasser(s) and note for each individual interviewed their name, job title (if applicable), date of interview, and name of the interviewer. Provide a copy of the interview notes.
- 16. Identify every individual who, to you knowledge, has information relevant to the allegations. For each individual, provide the following:
 - a. Name, position, and race; and
 - b. Last known address and telephone number.
- 17. Identify the other employees who worked with the charging party during the relevant period. Include:
 - a. Name, position, and race, and
 - b. Last known address and telephone number.

RAH:emr

DEPARTMENT OF FAIR EMPLOYMENT & HOUSING

1001 Tower Way, Ste. 250, Bakersfield, CA 93309 (661) 395-2729 TTY (800) 700-2320 Fax (661) 395-2972 www.dfeh.ca.gov



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RESPONSE TO A COMPLAINT OF DISCRIMINATION

You are requested, within thirty (30) calendar days of receipt of this letter, to respond in detail to each of the allegations contained in the complaint and to provide any documentary evidence supporting your position.

1. PROVIDE THE FOLLOWING INFORMATION:

- A. Legal name of business
- B. Any other name(s) which business has operated under in California
- C. Total number of persons employed in California
- D. Does your company have a current contract(s) for the provisions of goods, services or public works with the State of California? If so, name the awarding agency(les).

E. ANSWER ONLY IF YOU EMPLOY 50 OR MORE EMPLOYEES

- 1) The number of supervisory employees employed in the last year.
- 2) The dates training regarding sexual harassment was provided to supervisory employees in the last year. Submit copies of sign-in sheets or other verification of attendance.
- 3) Name(s) and qualifications of trainer(s). (You may attach the resume or curriculum vitae of the trainer(s)).
- 4) Copies of the training materials provided to supervisors, including, but not limited to, workbooks, flyers, memoranda, PowerPoint or other multi-media presentations, etc.

Response To A Complaint of Discrimination Page Two

- 2. RESPOND TO EACH ALLEGATION LISTED IN THE COMPLAINT THE RESPONSE SHOULD INCLUDE AN ANSWER TO THE SPECIFIC ALLEGATIONS STATED ON THE COMPLAINT FORM AND EVIDENCE, SUCH AS RECORDS, DOCUMENTS, AND STATISTICS, WHICH SUPPORTS THAT ANSWER.
 - A. Answer the complaint:

Each issue raised in the complaint should be addressed. Factual statements made in the complaint should be either verified as accurate or refuted. For example, if an employee claims he or she was the only person punished for tardiness, a list of others who were tardy should be submitted. The list should show, for each individual, the number of tardies, and the punishment, if any.

- B. Where written evidence exists, it should be provided to support each answer given to the complainant. Personnel records of the complainant which verify the employer's position should be submitted. Witness statements should be in the form of affidavits or signed statements. Reference to other employees should include a notation identifying them by race, sex, age, etc., depending upon the type of discrimination alleged in the complaint.
- 3. IN ADDITION TO RESPONDING TO THE ALLEGATIONS CONTAINED IN THE COMPLAINT, PLEASE FURNISH THE INFORMATION REQUESTED ON THE "SUPPLEMENT TO NOTICE OF FILING OF EMPLOYMENT DISCRIMINATION COMPLAINT."

•	PERSON PREPARING RESPONSE:	(Please type or print the	the following)	
	NAME:			
	TITLE:			
•	SIGNATURE:	DATE:		

DFEH-200-28 (08/05)

HHOLGUIR.

* * * FMPLOYMENT * * *

COMPLAINT OF DISCRIMINATION UNDER DFEH #E THE PROVISIONS OF THE CALIFORNIA FAIR EMPLOYMENT AND HOUSING ACT EEOC# If dual-filed with EEOO, this form may be affected by the Privacy Act of 1974. CALIFORNIA DEPARTMENT OF FAIR EMPLOYMENT AND HOUSING and EEOC COMPLAINANT'S NAME (Indicate Mr. or Ms.) TELEPHONE NUMBER (INCLUDE AREA CODE) ADDRESS STATE ·CITY NAMED IS THE EMPLOYER, PERSON, LABOR ORGANIZATION, EMPLOYMENT AGENCY, APPRENTICESHIP COMMITTEE, DR STATE DR LOCAL GOVERNMENT AGENCY WHO DISCRIMINATED AGAINST ME: TELEPHONE NUMBER (INCLUDE AREA CODE) ADDRESS CITY CAUSE OF DISCRIMINATION BASED ON (CHECK APPROPRIATE BOX(ES)) O NATIONAL ORIGIN/ANCESTRY ☐ DENIAL OF FAMILY/MEDICAL LEAVE . ☐ SEXUAL ORIENTATION . RELIGION SEX DISABILITY ☐ RACE · MEDICAL CONDITION (cancer or genetic obsessed ristics) OTHER (SPECIFY) ☐ AGE ☐ MARITAL STATUS ☐ COLOR DATE MOST RECENT OR CONTINUING DISCRIMINATION NO. OF EMPLOYEES/MEMBERS TOOK PLACE (month, day, and year) THE PARTICULARS ARE: at the rate of \$ an hour. Commencing on or about hired me on or about was My position was I was subjected to disparate pay. Commencing on or about I was subjected to sexual harassment. Commencing on or l was discharged. I was denied reasonable accommodation. On or about Supervisor, gave me no reason for disparate pay or denial of reasonable accommodation. III. I believe I was subjected to disparate pay, subjected to sexual harassment and discharged based on my sex female: I believe I was denied reasonable accommodation for my disabilities (Lt knoe injury and Sprain Rt wrist). My beliefs are based on the following: (name on file with DFEH) with less seniority and experience was paid A. Commencing on or about more than I. Supervisor, consistently was in my work station, would get very close to me, B. Commencing on or abut to touching me, and obstruct my way (witness name on file with DFEH). respondent failed to abide by my doctor's restrictions for my knee injury and C. Commencing on or about to about sprained wrist. D. On or about was discharged for alleged soliciting business away from my employer. Male employees (names on file with DFEH) with conflict of interest businesses working at home are not discharged as I was. Typed & Mid for signature on 9/10/07 ☑ I also want this charge filed with the Federal Equal Employment Opportunity Commission (EEOC). I declare under penalty of perjury under the laws of the State of California that the foregoing is true and correct of my own knowledge except as to matters stated on my information and belief, and as to those matters I believe it to be true. Dated COMPLAINANT'S SIGNATURE City DATE FILED: B:RAH:emr DFEH-300-01 (12/99) DEPARTMENT OF FAIR EMPLOYMENT AND HOUSING Page 50

equal employment opportunity commission	PERSON FILING CHARGE
· —	THIS PERSON (CHECK ONE)
	Claims to be aggrieved
	Is filing on behalf of other person(s
	DATE OF ALLEGED VIOLATION
vs.	Garibai Atusi Kanar 1
	PLACE OF ALLEGED VIOLATION
	BEOC CHARGE NUMBER
	FEPA CHARGE NUMBER (if known):
	A MARK CAMMON ASSESSMENT (M. MARKAN)
NOTICE OF CHARGE OF DISCRIMINATION IN JURISDICTION	S WHOERE AN FEP AGENCY WOLL INITIALLY PROCESS
(See EEOC "Rules and Regulations" !	
YOU ARE HEREBY NOTIFIED THAT'S CHARGE OF EMPLOYMENT DISCRIMIN	ATTON UNDER
☐ Title VII of the Civil Rights Act of 1964	
☐ The Age Discrimination in Employment Act of 1967 (ADEA)	
☐ The Americans with Disabilities Act of 1990 (ADA)	
HAS BEEN RECEIVED BY	
☐ The EBOC and sent for initial processing to	(FEP Agency)
☐ The <u>CALIFORNIA DEPARTMENT OF FAIR EMPLOYMENT AND HOU</u>	
While REOC has jurisdiction (upon the expiration of any deferral requirement if this is a T investigation and await the issuance of the Agency's final findings and orders. These final as to whether or not reasonable cause exists to believe that the allegations made in the characteristic productions of the characteristic productions are considered.	findings and orders will be given weight by EEOC in malong its own determination
You are therefore encouraged to cooperate fully with the Agency. All facts and evidence p the Commission when it reviews the Agency's final findings and orders. In many instances investigation by both the Agency and the Commission. This likelihood is increased by you	the Commission will take no further action, thereby avoiding the necessity of m
As a party to the charge, you may request that EEOC review the final decision notify the Commission in writing within 15 days of your receipt of the Agency final finding and order, you will be contacted further by the Commission. Rega Recordkooping and Non-Renalization provision of Title VII and the ADEA as an	and order of the above named Agency. For such a request to be honored, you must a final docision and order. If the Agency terrainates its proceedings without issuing a reliess of whether the Agency of the Commission processes the charge, the plained on the reverse side of this form apply.
For further correspondence on this matter, please use the charge number(s) shown.	and the second of the second o
An Equal Pay Act investigation (29 U.S.C. 209(d)) will be conducted by the Co	ommission concurrently with the Agency's investigation of the charge.
☑ Enclosure: Copy of the Charge	
BASIS OF DISCRIMINATION	
□ race □ color ☑ SEX □ RELIGION □	national origin 🛘 age 🗘 other
☑ DISABILITY ☐ RETALIATION	
CIRCUMSTANCES OF ALLEGED VIOLATION:	
DATE TYPED NAME/TITLE OF AUTHO	DRIZED BEOC OFFICIAL SIGNATURE
SECC FORM (21-A	

RE:

DEPARTMENT OF FAIR EMPLOYMENT & HOUSING 1001 Tower Way, Ste. 250, Bakersfield, CA 93309 (661) 395-2729 TTY (800) 700-2320 Fax (661) 395-2972 www.dfeh.ca.gov



NOTIFICATION OF RESPOND	ENT S CHANGE OF AL	DUNESS		
Pursuant to California Code of Regulation the Department of Fair Employment and last follows:	s, title 2, section 7411 Housing (DFEH) of a ch	, I hereby notify ange in my addres		
CHANGE FROM	CHANG	CHANGE TO		
	•			
Respondent's Legal Name	Respondent's Legal	Name		
nespondent o Logar varia	•			
Address	Address			
Address	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
		State : Zîp Code		
City State Zip Code	City	State : Zip Code		
Telephone Number	Telephone Number			
Effective dete of change of address:				
Signature: Respondent's Representative		Date		
	• •	: : :		
Print Name		Title		

HHOLGUIR

DEPARTMENT OF FAIR EMPLOYMENT & HOUSING

1001 Tower Way, Suite 250, Bakersfield, CA 93309-1598 (661) 395-2729 TTY (800) 700-2320 Fax (661) 395-2972 www.dfeh.ca.gov



PRIVACY NOTIFICATION

The Information Practices Act of 1977 requires this Department to provide the following information to persons who are asked by the Department of Fair Employment and Housing (DFEH) to supply information:

- The principal purpose for requesting information is to receive, investigate, and resolve
 complaints of discrimination.
- California Government Code section 12900, ex sed, and California Civil Code section 51 et seq, require persons seeking to file complaints with DFEH to provide sufficient information for the Department to establish jurisdiction and conduct an investigation of the allegations.
- The submission of requested information by those against whom a complaint is filled (respondent) is voluntary. However, all respondents should be aware that DFEH has the authority to subpoen those records and witnesses it deems necessary to complete the investigation.
- As authorized by law, information furnished may be transferred to the U.S. Equal Employment Opportunity Commission, the National Labor Relations Board, the U.S. Department of Labor, the U.S. Department of Housing and Urban Development, the U.S. Department of Health and Human Services, the U.S. Department of Education, the U.S. Department of Justice, or any branch of the California State Government, or any other local or Federal agency with similar jurisdiction.
- Information furnished would also be released pursuant to a valid subpoena.
- For the purpose of seeking a determination on a complaint, the information provided may be disclosed to members of the California Fair Employment and Housing Commission and an Administrative Law Judge at a public hearing.
- As permitted by the Information Practices Act, unless compelled by a subpoena, we do not release information in complaint files relating to open cases other than non-personal information on the complaint form itself. Once a complaint is closed, individuals have the right of access to records containing personal information about them which are maintained by the Department of Fair Employment and Housing. Non-personal information, including the allegations in the complaint document itself, are disclosable to the public when a case has been closed. The official responsible for maintaining the information is the District Administrator of the office where the complaint was filed.